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### Emerging Practices as the World Reopens Audits, Controversies, and Alternative Dispute Resolutions

29th Annual
Paul J. Hartman State and Local Tax Forum
Vanderbilt University Law School
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Presenters: Craig Fields, John Paek, and Jorge Rodriguez



### Agenda

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- Audit Trends and Tribulations
- Anatomy of a State Tax Controversy
  - Audit Process
  - Informal Administrative Appeals
  - Formal Administrative/Judicial Appeals
- Potential Dispute Resolution Alternatives
  - Voluntary Disclosures
  - Other State Initiatives
  - Mediation





## Audit Trends and Tribulations – Developments Affecting the State Tax Landscape

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- Evolution of Nexus Standards
  - Wayfair
  - Economic Nexus and Market-Based Sourcing
  - P.L. 86-272 Revisited
- Federal Income Tax Changes and State Conformity Issues
  - Tax Cuts and Jobs Act and CARES Act
  - BBA Centralized Partnership Audit Regime



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## Audit Trends and Tribulations – COVID-19 Impact on State Tax Audits

- Remote Work
  - Desk Audits
- Delays
  - Mail
  - Audit Process
- Acceptance of Email / Electronic Signatures
- State Tax Portals



### Polling Question #1

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- Have you noticed an increase in the volume of your company's state tax audit activity over the past year?
  - 1. Yes, a significant increase
  - 2. Yes, a slight increase
  - 3. Not really, about the same as usual
  - 4. No, a slight decrease
  - 5. No, a significant decrease



## Anatomy of a State Tax Controversy – The Audit Process

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- Initiation Letter / Opening Conference
- Information Document Requests
- Statute of Limitations Waiver(s)(?)
- Exit Conference / Statement of Proposed Audit Adjustments
- Notice of Proposed Assessment
  - Informal Administrative Appeals
- Notice of Assessment
  - Administrative/Judicial Appeals



### Anatomy of a State Tax Controversy — **Pre-Audit Preparation**

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- Complexity and the Known Unknowns
  - State Tax Reserves
  - Other Positions
- Other Issues The Unknown Unknowns
  - "SALY" and State Tax Law Changes
- Important to stay current on state tax law developments and historical filing positions to identify potential issues while still eligible for any pre-audit remedies (i.e., voluntary disclosures/amnesties, amended returns, etc.)



# Anatomy of a State Tax Controversy – Handling the Audit

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- Production of Books and Records
  - Confidentiality of Taxpayer Information
- Meeting the Burden of Proof
  - Explain the books and records
  - Understand what the auditor is asking and why
- Statute of Limitations and Other Timing Issues
- Representation Considerations
  - Power of Attorney
- Exit Conference / Statement of Proposed Audit Adjustments
  - Agree / Disagree / Further Discussion with Auditor/ Supervisor



### Polling Question #2

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- How do you typically respond to a proposed state tax audit assessment?
  - 1. I have never received one.
  - 2. I appeal it and request reconsideration on the papers.
  - 3. I appeal it and request an informal conference.
  - 4. I ignore it so I can appeal the actual assessment.
  - 5. I ignore it. What could go wrong?



## Anatomy of a State Tax Controversy – Informal Administrative Appeals

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- Notice of Proposed Assessment / Intent to Assess, etc.
  - Statutory due date for making an informal appeal
  - Ability to appeal without payment (though interest accrues)
- Informal Appeal Rights differ by State, but Generally:
  - To a Department of Revenue appeals forum
  - Timely filing required
  - Opportunity to provide background information and discuss substantive issues underlying the proposed assessment
  - Considerations for engaging in settlement discussions
  - Representation requirements?



## Anatomy of a State Tax Controversy – Informal Administrative Appeals

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- Evaluating whether to make an informal administrative appeal?
  - Underlying substantive issue(s) / amounts
    - Audit Workpaper Review
  - Understand whether this step is a prerequisite for further appeals
  - What are you trying to accomplish? How do you define a win?
- Trends and Observations
  - Informal conferences conducted via videoconference
  - Advance requests for presentation materials via email
  - Audit review and action prior to the informal conference in some cases
  - Longer resolution period after the informal conference in some cases

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Formal Ac

Formal Administrative Appeals

Anatomy of a State Tax Controversy —

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- Informal vs. Formal
  - Timing / Effort / Cost Considerations
  - Representation Considerations
  - Procedural Issues / Evidentiary Rules
  - Possibility of Setting the Record for Future Appeals
  - Possibility of Published Decision
  - Settlement Agreements / Considerations
- Examples of Formal Administrative Forums
  - State Tax Tribunals (e.g., AL, GA, IL, etc.)
  - California Office of Tax Appeals
  - Massachusetts Appellate Tax Board



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- Evaluating the Case
  - Facts
    - What has been previously presented / disclosed?
    - What additional facts would be helpful?
    - Could those facts be established? How?
  - Relevant Authority
    - Statute
    - Regulations / Administrative Guidance
    - Case law
  - Issues
    - Is this purely a legal issue? Or is this a factual dispute? Or both?
    - Ability/Possibility of Settlement?



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#### Petition

- Facts and Law Organized to Persuade
  - Storytelling 101 and the Importance of a Cohesive Narrative
- Complain about Errors
- Explain
- Pray for Relief

#### Answer

- Review for Admissions
- Evaluate whether Petition needs to be amended
- Consider whether to Reply



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- Stipulation of Facts
  - Limits the scope
    - Can the parties agree on the relevant facts?
    - What issues do the parties agree on?
  - Frames the narrative
  - Assists in determination of viability of Motion for Summary Judgment
- Fact Finding After/Without a Stipulation of Facts
  - Freedom of Information Act Requests
  - Request for Admissions
  - Interrogatories / Requests for Documents
  - Subpoenas
  - Depositions



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- Motion for Summary Judgment
  - Potential to resolve case prior to trial
  - No material dispute of facts
    - Facts generally viewed in light most favorable to non-moving party
  - Judgment based on legal issue and stipulated facts
  - Procedural Considerations
    - Briefing Calendar
    - Oral Argument

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## Anatomy of a State Tax Controversy – Formal Appeals

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- Fact Trials
  - Opening Statement
  - Witnesses
    - Who do you need on the record?
    - Who do you have?
  - Closing Statements
  - Briefs / Memoranda
  - Orders/Decision
  - Motion for Reconsideration / Grounds for Exception
- Appeals
  - Based on Record previously established
  - May require payment of contested amounts



### Potential Dispute Resolution **Alternatives**

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- Voluntary Disclosures
  - Prerequisites and terms vary by state
    - Filer vs. Non-Filer
    - Prior contact from State
  - Typically offers a limited lookback period and penalty waiver
- State Tax Amnesty Programs
- State Transfer Pricing Initiatives
- Mediation

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### Questions?

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